
Crisis Action

A group of people, mostly young women, are gathered outdoors in a public square or street. They are wearing winter clothing, including coats, scarves, and hats. Many are wearing black face masks. Two women in the foreground are holding large, heart-shaped signs with the Ukrainian national flag colors (blue and yellow). The woman on the left is wearing a red beanie and a black jacket, holding a sign high in the air. The woman on the right is wearing a blue hood and a patterned scarf, holding a sign in front of her. In the background, there are buildings, including a large white building with columns, and other people. The ground is covered in snow.

ANNUAL REPORT

2021-22

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REFLECTIONS ON THE YEAR

Russia's shocking invasion of Ukraine in February 2022 is a tragedy first and foremost for the Ukrainian people. But the polarising political reactions, resultant food and energy insecurity, soaring prices and falling living standards, are all compounding the drivers of conflict across the world, particularly in the Global South. Adding the impact of the Covid-19 pandemic and the chaotic US withdrawal from Afghanistan in August 2021, the challenges to protect civilians from conflict today maybe the greatest for a generation.



Dr. Anna Neistat
Chair of the Board
Based in Paris

However, I also firmly believe that Crisis Action was made for such challenges. In these times of uncertainty, inequality, and divisive politics, the world is calling out for strategic clarity, decisive low-ego leadership, and collaboration across nationalities, religions, sectors, and politics. This is what Crisis Action is about. It is intrinsic to our model. And thanks to the relentless passion and

determination of Nicola and diverse yet close-knit international team, it is what Crisis Action delivers.

This year, Crisis Action built coalitions that helped protect civilians in nine different conflicts across four continents. We reacted quickly to the conflict in Ukraine but did not forget the civilians caught in multiple other crises now cast in its shadow - the protracted conflicts in Syria, Yemen and the Sahel, or the neglected crises of Myanmar, Mozambique, Haiti or Ethiopia.

We worked with artists, academics, activists, economists, influencers, international and local NGOs, policymakers, peacebuilders, Nobel laureates, world-leaders, and grass roots campaigners. As our partners have affirmed, we have "broken down silos and brought new allies", united "civil society to speak and act in a coherent and collaborative way" and "provided a real beacon of hope amid the darkness". Thanks to our campaigns this year, the input of civil society is being

proactively sought by authorities in Yemen and the Sahel to help map the path to peace.

We have shown that we have the model, the team, the plan, and the network to achieve impact even in the toughest of places and circumstances. The challenge now is to sustain our existing network and draw in new partners and allies to ensure we can continue to attain our ambitious goals.

As part of this, I was delighted to welcome four new board members this year. Chris Gallagher, Preethi Herman, Elizabeth Seuling, and our new Treasurer Tania Songini have already brought real value to our work. We also said goodbye to board members Jacqueline Muna Musiitwa and outgoing Treasurer Paul Fletcher. They leave with the heartfelt thanks from us all for their years of service to this unique, impressive organisation.



OUR IMPACT 2021-22

UKRAINE, AUGUST 2022

Crisis Action and partners build solidarity between African and Ukrainian civil society by **working with a Ukrainian women's art collective to launch a landmark exhibition in South Africa depicting the impact of the Russian invasion on women and girls**, reaching over 30 million people through traditional and social media.

THE G7, JUNE 2022

G7 leaders commit \$4.5 billion of new money to support food and nutrition in global south countries and communities, following a Crisis Action-coordinated international advocacy and media campaign, through which over 40 African and international NGOs called for G7 members to address the drivers of conflict being felt disproportionately in the Global South.

THE SAHEL, JUNE 2022

Crisis Action supports the 'People's Coalition of the Sahel' – the ground-breaking civil society coalition forged by Crisis Action – to **launch a second landmark report and cement the Coalition's position as the go-to source of civil society insight on the region**. The US ambassador to the UN and High Representative of the International Coalition on the Sahel are among those who cite the influence of the People's Coalition on policymaking for the region.

UKRAINE, FEBRUARY 2022

After convening a call with over 80 Ukrainian and international partners and allies within hours of the Russian invasion, **Crisis Action supports a Ukrainian civil society delegation to highlight their priorities to the UN missions of 24 governments from four continents** – including 12 of the 15 UN Security Council members. The delegation's testimony is quoted by Security Council members ahead of a key UN vote demanding civilian protection and humanitarian access in Ukraine.

HAITI, OCTOBER 2021

The UN Security Council passes a resolution rejecting the US call for a quick election, after Crisis Action supported an **all-women Haitian civil society delegation** to brief member states that rushing through elections without consultation risked triggering significant fraud and further violence.

THE SAHEL, JANUARY 2022

Immediately following the coup in Burkina Faso, Crisis Action supports partners to brief regional governments to avoid imposing the sanctions that caused dire humanitarian consequences in Mali following the coup there in 2021. On 28 January, the regional **Economic Community of West African States (ECOWAS) suspends Burkina Faso, without imposing economic sanctions**.

UKRAINE, OCTOBER 2022

At the UN General Assembly, **Senegal votes to condemn Russia's attempt to legitimise its occupation in Ukraine** through sham referenda – a shift in position from its earlier abstentions on Ukraine, after Crisis Action and African partners brief the Ukrainian Foreign Minister ahead of a diplomatic visit to Senegal and other African countries.

ETHIOPIA, SEPTEMBER 2022

In line with recommendations to UN Security Council members by a pan-African civil society delegation supported by Crisis Action, France (then Council President) hosts an informal dialogue on the conflict – **the first time Ethiopia has been discussed by Security Council members for over five months**.

SYRIA, AUGUST 2022

UN Secretary General Antonio Guterres calls on the UN General Assembly to establish a landmark new body to clarify the fate of over 100,000 missing persons in Syria and support victims, survivors, and families, following a Crisis Action-supported advocacy campaign. Crisis Action works with partners to build support for the body among UN member states ahead of a General Assembly vote in early 2023 – including **media coverage that has reached up to 200 million people to-date**.

SYRIA, JULY 2022

Crisis Action contributes to a targeted media and advocacy campaign with Syrian and international partners that helps ensure the **UN Security Council renews approval for the cross-border provision of life-saving aid to nearly four million people in North-West Syria**.

AFGHANISTAN, NOVEMBER 2021

Members of the US Congress thank Crisis Action and Afghan partners for helping ensure **48 Representatives call on President Biden to unfreeze \$9 billion for the Afghan economy**, catalysing a shift in the US administration's position on Afghanistan.

MYANMAR, OCTOBER 2021

Civil society leaders credit Crisis Action with helping ensure **Myanmar's military junta is rejected as the country's official representative at the UN**, after coordinating an international advocacy and media campaign involving more than 350 Burmese and international NGOs.

YEMEN, MARCH 2022

Crisis Action ensures perspectives from a diverse cross-section of Yemeni civil society inform UN-led negotiations by organising a series of consultations between Yemeni partners and the Office of the UN Special Envoy for Yemen.

RUSSIA, SEPTEMBER 2022

Crisis Action works with Russian partners on a targeted global media campaign credited with helping encourage the **UN Human Rights Council to establish a Special Rapporteur to Russia: the first time the Council has mandated human rights monitoring of a permanent member of the UN Security Council**. Our partners in this include both this and last year's winners of the Nobel Peace Prize.

RUSSIA, OCTOBER 2022

Crisis Action and partners convene activists from Chechnya, Georgia, Syria, and Ukraine for a dialogue on Russian conduct in recent conflicts in front of a diverse global audience of academics, campaigners, and journalists. The dialogue draws attention to "forgotten" conflicts and crimes and underscores the risks of impunity in one conflict driving repeat patterns of atrocities across other conflicts.

YEMEN, JULY 2022

Crisis Action and partners help secure support for a new UN-mandated mechanism for investigating human rights abuses and violations committed in Yemen – including through a global media briefing featuring an all-women Yemeni and international panel, and by securing and facilitating a series of meetings between Yemeni partners and high-profile US politicians such as Bernie Sanders and Ilhan Ohmar.



AFRICAN UNION, NOV 2022

The AU's Commissioner for Political Affairs, Peace, and Security **commits to appoint two civil society engagement leads and convene twice-yearly meetings between civil society and his entire team** as a result of engagement from Crisis Action and a pan-African coalition of over 200 NGOs.

HIGHLIGHTS FROM OUR SENIOR LEADERSHIP TEAM



Nicola Reindorp
CEO
Based in London, UK

When the Board asked me to become Crisis Action's CEO, and extraordinary changemaker Janah Ncube agreed to be my deputy, I knew I was in for exciting times.

As we crafted our organisational strategy, we foresaw a period of daunting complexity and threats to life. We knew we had to raise our game to raise our impact. But I didn't foresee just how magnificently a small organisation like ours would sustain a track record of impact in the face of multiple challenges.

Against a backdrop of collapsing civic space, Crisis Action pioneered new routes for civil society engagement to ensure peace and policy-making is informed by those most affected. We fostered solidarity - between Ukrainian women and South African activists, between Yemenis and Syrians, Georgians and Chechens.

At a time of backtracking on women's rights and shocking levels of sexual violence in conflict, women led the way as advocates in many of the campaigns Crisis Action

convened - leading global media briefings on Yemen, campaigning for peace in Haiti, and addressing the UN Security Council every time they met to discuss the Sahel this year.

We supported Ukrainians to demand protection, and drew attention to "forgotten" conflicts and crimes. We enabled Yemenis to demand justice and accountability. We worked with both this and last year's winners of the Nobel Peace Prize, highlighting the link between respecting human rights and securing peace. We helped secure greater confidence in the multilateral peace and security architecture in the vote to exclude Russia from the UN Human Rights Council. When the UN Security Council was blocked, we spurred action elsewhere - the UN General Assembly, Human Rights Council and beyond. And with Syrian partners, we made giant strides towards new support for the families of the hundreds of thousands detained in Syria whose whereabouts remain unknown - strides that bring some healing for the families and could have repercussions for conflicts the world over, for years to come.

We achieved this thanks to our pioneering model and our global network of inspiring partners and allies. To them, and our incredible donors, I say thank you. The achievements in this report are yours. I'm proud and grateful to serve our incredible team and game-changing model of collaboration - now emulated by sister organisations tackling climate change and digital threats to democracy. I am convinced that through savvy coalitions and next-generation partnerships, we can secure change and tackle systems to make conflict less likely and less lethal for civilians the world over.



Janah Ncube
Deputy CEO
Based in Bulawayo, Zimbabwe

I had multiple moments of pride this year as Crisis Action worked with partners across the globe.

Among them was the **historic commitment we secured from Ambassador Bankole Adeoye, the African Union (AU) Commissioner for Political Affairs, Peace and Security, to open up civil society access at the AU.** For decades, civil society has struggled to feed into the AU's peace and security work. Now we have, in the words of our partner, Dr Japhet Biegon of Amnesty International, an "unprecedented" space for those affected by conflict to be heard regularly by those with the power to affect change: a landmark achievement that will empower civil society across Africa for years to come.



Divya Iyer
Director of Emergency Responses, Learning and Innovation
Based in London, UK

Crisis Action has a proud history of protecting civilians in emerging crises through swift, targeted, and strategic action.

This track record of impact continued in 2021-22 with our emergency response campaigns for Ukraine, Haiti, Afghanistan, Myanmar and Mozambique. However, we know the need for rapid response work in the wake of new and escalating crises is only increasing and there is more that we can do. I therefore could not have been more excited to join Crisis Action this year in **a new senior leadership position, to lead our ambition to be nimbler and more impactful in how we forge our collaborations, and be ever more rigorous in our use of next-generation metrics to evaluate impact.** I'm excited to build and lead our new Emergency Response, Learning and Innovation (ERLI) team, to meet the challenges of an ever-changing geopolitical landscape and drive even greater impact through early action and innovation over the years to come.



Vijay Patel
Director of Finance and Operations
Based in London, UK

Pioneering new avenues for protecting civilians from conflict inevitably brings new security challenges.

I'm proud to have led our investment in **new security protocols that have kept our staff, partners and systems safe as we continue to take on the targets that so many others judge too tough.** I'm pleased that, in a challenging environment, we have kept our finances sound, and **maintained the close and supportive organisational culture** that plays such a crucial role the impact we achieve. I'm also proud to work with the **incredible women leading Crisis Action and spearheading the drive for peace in so many of our campaigns,** as we continue to honour our organisational commitment to tackling gender inequality across all our work.



Sacha de Wijs
Director of Strategic Engagements
Based in Berlin, Germany

Protecting civilians from conflict not only means responding immediately to breaking crises, but also **engaging on longer term change, challenging those undermining norms and involving those with the power to protect - whoever they are.**

This year, our pioneering strategic engagements programme saw us work with academics, analysts, advocates and other experts to **explore new ways of engaging China in conflict resolution in East Africa.** In the face of heightened government oppression, we also **supported independent Russian media and civil society to challenge state disinformation, draw attention to Russia's repeated misconduct across multiple conflicts, and campaign for human rights within Russia itself.** Using our unique model of collaboration to take on these innovative and challenging campaigns continues to be a source of immense pride for me. I'm excited to lead this work and build on our impact into 2023.

BUILDING SOLIDARITY FOR THE CIVILIANS OF UKRAINE



By Jacqueline Hale
EU Director
Based in Brussels, Belgium

Russia's invasion of Ukraine sent shockwaves across the world that will reverberate deep into the future. Many of the troubling issues raised by Russia's action—the imperative to prevent rising violations of international norms and overcome divisions among powerful states in responding effectively to conflicts across the world—are central to Crisis Action's concerns and our new organisational strategy.

Using a playbook familiar to Syrians, Putin's ruthless attack on Ukraine's people threw the UN into disarray, exacerbated tensions between the West and the Global South, and proved disastrous for the global economy.

Crisis Action immediately sprang into action, convening a call with over 80 partners and allies from across the world to assess how best to respond. Participants ranged from Ukrainian and Russian NGOs to the former prime minister of Finland.

To draw attention to the views of Ukrainian civil society, we helped secure high-profile

support and media attention for the Kyiv Declaration – an appeal to the international community from Ukrainian civil society leaders. We also supported a delegation of Ukrainian civil society members to brief 24 government missions at the UN in New York. Representatives from the US, Estonia, Latvia, and Lithuania cited the delegations' testimony in subsequent remarks to the UN Security Council.

As the conflict continued, opinions divided along geopolitical lines, and governments in the Global South – notably Africa – came under pressure to take sides. Our strategy

" I IDENTIFY MYSELF WITH THOSE WOMEN AND CHILDREN [FLEEING UKRAINE]. I'VE SEEN THIS BEFORE IN MY CONTINENT. THE CAMERA HAS SHIFTED FROM AFRICA TO ANOTHER PLACE, BUT IT IS EXACTLY THE SAME TRAUMA. FOR US IT IS A HUMAN TRAGEDY, AND IT SPEAKS TO US THE SAME WAY IT SPEAKS TO THE PEOPLE OF UKRAINE. THERE'S NO DISTINCTION AT ALL."

Stateswoman and Deputy Chair of the Elders, Graça Machel, speaking in a webinar designed to help build solidarity between Ukraine and Africa.



Social media promotion for the webinar "A Just Peace for Ukraine"



CRISIS ACTION PLAYS SUCH A VITAL ROLE IN DEVELOPING COALITION STRATEGIES FOR CHANGE, COORDINATING KEY ACTORS, RESOURCING THE COALITION, SHARING INTELLIGENCE AND BUILDING AND MAINTAINING MOMENTUM"

Phil Lynch, Executive Director,
International Service for Human Rights

therefore pivoted to working with partners to build bridges between Ukrainians and Africans, fostering solidarity and challenging the spread and impact of Putin's official war narrative.

We supported a series of high-level webinars, starting with 'A Just Peace for Ukraine', hosted by leading South African media outlet, The Mail & Guardian. The event featured celebrated politician and humanitarian Graça Michel, who joined Ukrainian and African speakers in addressing a pan-African audience of thousands. We also helped secure extensive public, media, and social media attention for the launch of a landmark art exhibition by Ukrainian women artists - #TheWomanlyFaceOfWar - which

toured South Africa with its depictions of the conflict's impact on women and girls. The exhibit turned the spotlight on the victims of the conflict rather than just its perpetrators.

In October, we coordinated African civil society leaders to brief senior officials within the office of the Ukrainian Foreign Minister (FM), to ensure a planned diplomatic tour of African states engaged and reflected African perspectives. In the subsequent UN General Assembly vote to condemn Russia's annexation of Ukrainian territories, Senegal – one of the four countries the FM visited following our briefing – moved from abstaining on Ukrainian issues to voting in favour of the resolution, suggesting efforts to foster solidarity are starting to bear fruit.



Poster for the 'Womanly Face of War' exhibition



Ukrainian artist Olysa Drashkaba interviewed on SABC News in South Africa

SPURRING UNDERSTANDING AND RECONCILIATION IN ETHIOPIA



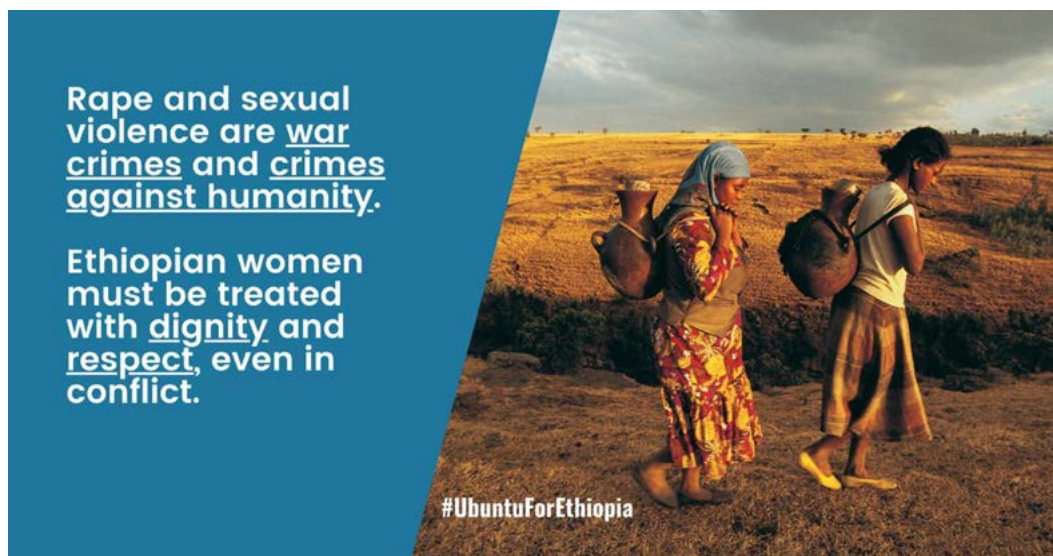
By Racha Mouawieh
MENA Senior Advocacy
and Campaigns Manager
Based in Beirut, Lebanon

In 2021, intense fighting between the Tigray People's Liberation Front (TPLF) and the Ethiopian army began to spread across Ethiopia. The civilian cost was severe, with reports of widespread abuses including sexual violence from both sides. Yet, the conflict received little attention in the media or political circles outside the country.

Identifying the need for a regional response to the conflict, our campaign focused on amplifying African voices urging African authorities – including the African Union (AU) – to step up their response and increase pressure on both parties to come to the table for peace talks.

We worked with African partners and influencers on a social media campaign that got the message of solidarity #UbuntuForEthiopia (Humanity for Ethiopia)

seen over six million times as it trended across East Africa. We coordinated a joint letter from 13 regional civil society organisations to the Chair of the AU Commission calling for a stronger response to the conflict. Appealing to Ethiopian Prime Minister Abiy Ahmed's strong evangelical faith, we also supported African partners to brief a delegation of leaders from the Association of Evangelicals in Africa (AEA) on the conflict – from Zimbabwe in the South to Kenya in the East, Senegal in the West,



Graphic from the #UbuntuForEthiopia social media campaign coordinated by Crisis Action



THANK YOU CRISIS ACTION FOR YOUR HELP AND FOR ARRANGING THESE MEETINGS [WITH UN SECURITY COUNCIL MEMBERS]. BY OURSELVES, THESE MEETINGS WOULD HAVE BEEN IMPOSSIBLE TO OBTAIN."

Dismas Nkunda of Atrocities Watch Africa

and a diverse array of countries in between. We were delighted that following this, the AEA committed to developing a joint strategy with African faith leaders for high-level policymaker engagement on the resolution of the conflict.

Crucially, we also supported a delegation of regional and international partners to meet with Raila Odinga, former Prime Minister of Kenya, to encourage and support him to share their recommendations for a ceasefire and humanitarian access with Uhuru Kenyatta (then Kenyan President). When Kenya became Chair of the United Nations Security Council (UNSC) the following month, President Kenyatta spoke privately with Prime Minister Abiy Ahmed, and publicly addressed the UNSC, calling on all parties to the conflict to "come to the table to negotiate and end the fighting, to allow for humanitarian access to the people of northern Ethiopia and Tigray".

Having helped put the crisis higher on the agenda of political and religious leaders across the region, we exited our campaign towards the end of 2021, but kept in touch with partners, monitoring for further opportunities for impact. Shortly after violence erupted again in August 2022, ending the delicate ceasefire agreed just a few months earlier, Crisis Action supported a delegation of leading pan-African civil society leaders to share their growing concerns about accountability, humanitarian access, and civilian protection in Ethiopia with senior UN officials and UNSC member diplomats in New York. In line with the delegation's



Pan-African delegation to the UN Security Council, convened by Crisis Action

recommendations, France – then President of the UNSC – convened the first informal UNSC dialogue on Ethiopia in over five months. Ethiopia was back on the Council's agenda.

In November 2022, the AU announced a permanent cessation of hostilities in Ethiopia. However, our campaign continues to help ensure peace endures.

PUSHING FOR TRUTH AND JUSTICE IN SYRIA



By Gareth Sweeney
UN Director
Based in New York, USA

It is over 10 years since the brutal state suppression of a peaceful uprising descended into conflict in Syria. In that time, over 100,000 Syrians have disappeared into a state-sponsored system of abuse and detention, with their fate unknown to their families.

Crisis Action's work today supports partners - including survivors of detention and families of those lost - to press for an international mechanism to clarify their fate. The first initiative of its kind, this would, in our partners' words, "overcome one of the hardest barriers in advancing toward justice, provide short-term relief and contribute to reducing the scale of enforced disappearance and torture."

In 2021, Crisis Action supported the launch of *Humans Not Numbers: The Case for an International Mechanism* by the Truth and Justice Charter Group. We convened meetings with key UN member states and international agencies, and helped partners successfully persuade the UN Secretary General (SG) to produce a feasibility study on the proposal. The resulting study, published in August 2022, called on the UN General Assembly to establish an international body to clarify the fate and whereabouts of missing persons in Syria and fund adequate support for victims, survivors, and families.

We have since worked with Syrian partners to push for this body to be established. In November 2022, Crisis Action helped facilitate a high-level roundtable event involving senior UN officials, alongside meetings with other UN Missions from the different regional groupings of the UN. We

secured global media coverage, including a half hour television report featuring our partners Families for Freedom and Caesar Families, soon to be broadcast to an audience of 40 million across Latin America to encourage support from the region, given its shared experiences with missing persons. In December, following a meeting of the SG with Syrian families, Stéphane Dujarric, Spokesperson for the SG, reiterated the SG's call for UN member states to consider establishing the body and cited the SG's acknowledgement of the importance of meeting directly with civil society to advance such causes.

In 2022, we also worked with partners - including Oscar-nominated Syrian journalist and director Waad Al-Kateeb, who penned an op-ed for the Indian media to encourage the backing of the Indian government for the renewal of the UN Security Council resolution authorising humanitarian aid supplies to enter Syria from its neighbouring countries. This critical intervention provides a lifeline for nearly four million civilians living in North-West Syria. Following sustained engagement by Crisis Action's partners working with supportive governments and UN agencies, the measure passed in the Council, with Indian support.

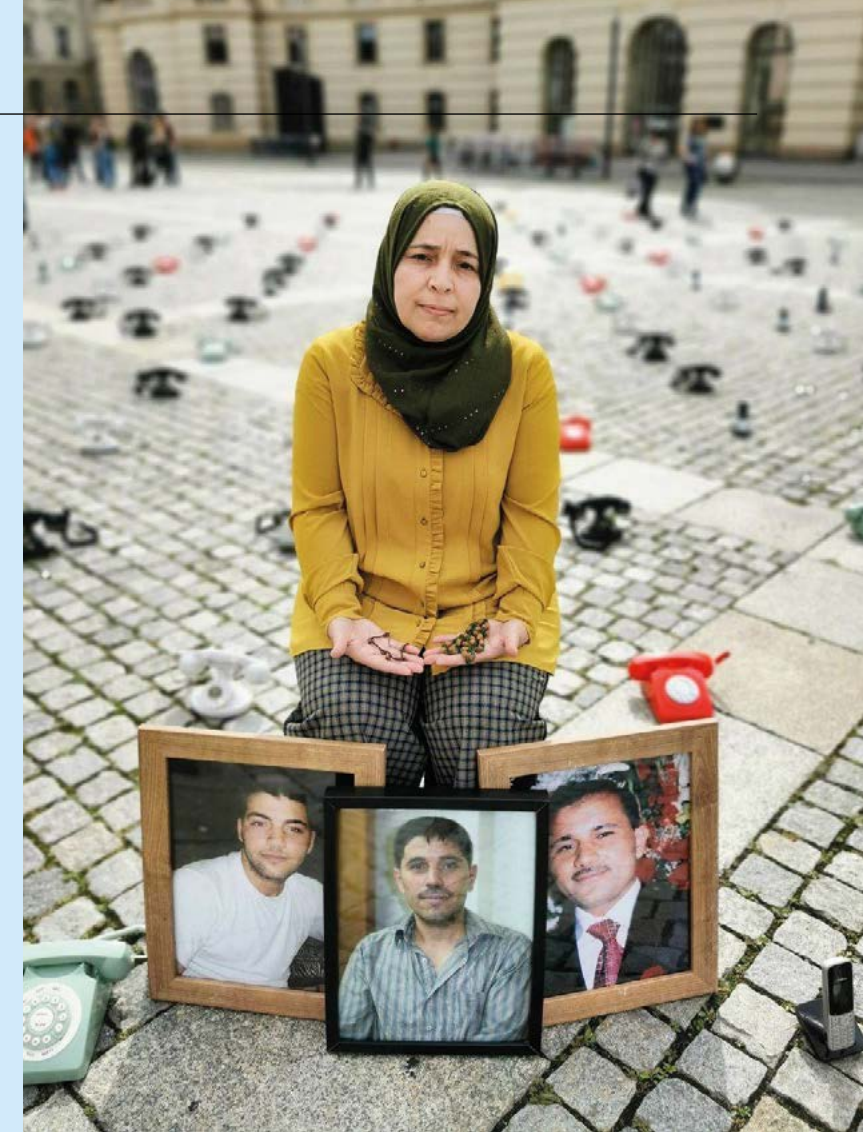


Photo by Paul Wagner, the Syria campaign



THE SUPPORT FROM CRISIS ACTION TO IMPUNITY WATCH AND THEIR PARTNERS HAS BEEN ESSENTIAL AND WONDERFUL. WE WORK WELL BECAUSE WE SHARE THE SAME PHILOSOPHY THAT THE VICTIMS MUST LEAD; THAT NO ONE SPEAKS ON THEIR BEHALF. THANKS TO CRISIS ACTION'S EFFORTS, A VICTIMS' MOVEMENT HAS REACHED THE UN AND WILL MEET WITH THE SECRETARY-GENERAL. THROUGH THIS CAMPAIGN, SYRIAN FAMILIES ARE RECOVERING THEIR AGENCY AND SOMETHING OF THEIR LOSS."

Habib Nassar, Director of Policy and Research, Impunity Watch



Crisis Action partners 'The Syria Campaign' campaigning in Berlin for truth and justice for missing loved ones. Photo by Paul Wagner, the Syria campaign



Crisis Action partners, Families for Freedom and Caesar Families, interviewed by NTN24 for a documentary arranged by Crisis Action



AS GRASSROOTS SYRIAN ASSOCIATIONS, WE DON'T HAVE THE CAPACITIES TO DO EVEN HALF OF THE ADVOCACY EFFORTS WE ARE DOING NOW. A BIG PART OF OUR SUCCESS GOES TO THIS AMAZING ORGANISATION THAT SUPPORTS US. THANKS TO CRISIS ACTION WE KNOW WHERE TO FOCUS OUR CAMPAIGNING EFFORTS RATHER THAN WASTING OUR LIMITED RESOURCES. AND WITH THE EXPERTISE AND SUPPORT CRISIS ACTION HAS PROVIDED, WE ARE GETTING TO STEPS AHEAD OF TIME AND ARE VERY CLOSE TO ACHIEVING ONE OF OUR MAIN OBJECTIVES."

Ahmad Helmi from survivors' group Ta'afi

ISOLATING THE OPPRESSORS IN MYANMAR: A PARTNER'S PERSPECTIVE



By Khin Ohmar
Founder and Chair,
Progressive Voice
Myanmar

Our collaboration with Crisis Action began in the wake of the devastating violence that rocked Myanmar following the attempted coup in February 2021. We were so grateful for how Crisis Action opened the door to us, a local organization, creating space and opportunities to amplify the voices of Myanmar people globally - all while maintaining a low public profile themselves, to keep the focus on the people of Myanmar.

We really enjoyed working with them. They were genuinely collaborative, really listening to the concerns and recommendations of us and other partners as we co-created our campaign strategy. They were also creative and impact-focused with the tactics they proposed and implemented. Our joint action, together with larger civil society, ensured that the UN effectively rejected the military junta's attempt to take a seat at the UN, and that the Permanent Representative of Myanmar U Kyaw Moe Tun, who bravely stood on the side of the people of Myanmar, continued to represent us instead. This significantly bolstered a movement against a military brazenly committing atrocity crimes with total impunity.

When Crisis Action concluded their campaign later that year, they didn't just withdraw and forget about Myanmar. We remained in close contact as they maintained a "watching brief", ready to engage should they be best placed to help. This happened when the Association of South-East Asian Nations (ASEAN) decreed that Myanmar's military should coordinate the humanitarian response in the country - effectively allowing them to dictate the aid agenda and exclude populations they are attacking, while ensuring aid would only reach areas loyal to the junta.

In response, Crisis Action facilitated a delegation of Myanmar and regional

Progressive Voice

is a Myanmar NGO focused on amplifying the voices from the ground in Myanmar for a principled, rights-based policy narrative at a local, national, and international level through cooperative, collaborative, and participatory research, analysis, and advocacy.



Crisis Action-coordinated delegation of Myanmar partners to the UN, New York

partners - our first to bring together regional humanitarian expertise, local aid responders and human rights defenders - to advocate at the UN for a humanitarian solution centred on recommendations from local responders. Supported by Crisis Action, we had frank and insightful conversations with key decision-makers, and presented practical recommendations on how to provide direct, effective aid in a way that won't be weaponized by the junta. We also built new alliances with key academics, civil society organizations and other supporters, laying the foundations for further impact as we strive to shift the conversation on humanitarian aid - and power - to the people of Myanmar.

Crisis Action's support has been strategic and vital., Crisis Action has shown unwavering support to ensure that the crisis in Myanmar is not forgotten, and to help reduce the chances of further atrocities being committed by the junta. This has provided us with a real beacon of hope.

CRISIS ACTION HAS SHOWN UNWAVERING SUPPORT TO ENSURE THE CRISIS IN MYANMAR IS NOT FORGOTTEN, AND TO HELP REDUCE THE CHANCES OF FURTHER ATROCITIES."



LAYING THE FOUNDATIONS FOR PEACE IN YEMEN



By Joe Keyrouz
Middle East and North Africa Director

Based in Beirut, Lebanon

Yemen's savage eight-year conflict, between the internationally recognised government backed by a Saudi-led military coalition, and Houthi rebels supported by Iran, has created one of the world's worst humanitarian crises. Crisis Action's work with a diverse coalition of Yemeni and international partners this year focused on laying some of the essential foundations for a sustainable peace: accountability for abuses and violations committed during the conflict, the engagement of Yemeni civil society in the peace process, and focus on the roadblocks to peace.

We partnered with the Cairo Institute for Human Rights Studies to run the 'Spoilers of Peace awards', giving satirical honours to individuals such as then-UK Prime Minister Boris Johnson and Houthi leader Abdulmalik Al Houthi for obstructing the path to peace. The media coverage we secured in key countries (particularly across the Middle East) highlighted the often-overlooked role of prominent Houthis in undermining peace efforts.

We partnered with Greenpeace on a campaign to prevent the FSO Safer – a

decaying super-tanker stranded five miles off the coast of Yemen – causing an unprecedented ecological and economic disaster and adding fresh fuel to the conflict by leaking its 1.1 million barrels of oil into the Red Sea. The campaign involved spotlighting the impending disaster in media and social media (including through a satirical Twitter account purporting to be the tanker itself), and encouraging key governments to contribute to the United Nation's salvage fund. In October 2022, the UN announced it had raised the funds needed to avert a catastrophic spill.

Supporting Yemeni civil society involvement in the peace process, Crisis Action invested in developing relations between new UN Special Envoy for Yemen, Hans Grunberg, and a wider cross-section of civil society organisations. Two round-table discussions in New York and a joint letter from local and international NGOs persuaded the Envoy's team to commit to sustained collaboration with civil society, and in March 2022, the Office of the new Special Envoy consulted with political, security and civil society leaders on a new framework for a sustainable political settlement to the conflict.

Our campaign for accountability suffered an unexpected setback in October 2021, when the UN Human Rights Council (HRC) voted against renewing the mandate of the Group of Eminent Experts on Yemen (GEE) – the only international mechanism for investigating violations, crimes and abuses in the conflict. The vote followed a campaign of alleged "incentives and threats" from Saudi Arabia. Unsurprisingly, a sharp uptick in violence against civilians followed, with one Saudi-led airstrike in January becoming the worst civilian casualty incident in three years.

To push for a replacement mechanism that could better withstand the lobbying of vested interests, Crisis Action convened a workshop for 20 Yemeni partners to identify the obstacles and opportunities for a new mechanism and enhance collective campaigning capacity. The workshop included Syrian partners sharing their experiences of successfully campaigning for such a mechanism in 2016, with Crisis Action's support.

We also coordinated a global media briefing on the 7th anniversary of the conflict, where an all-women panel of Yemeni and international partners highlighted the correlation between UN monitoring and reduced civilian casualties to make the case for action. The briefing resulted in media coverage in key countries that are

members of the UN Human Rights Council. We followed this with support to Yemeni partners to persuade policymakers in target countries, including in meetings with high-profile US politicians such as Bernie Sanders and Ilhan Omar.

The October collapse of the April truce was a huge blow to Yemeni hopes. However, our Yemeni partners affirm that Crisis Action's work has helped increase the likelihood that future talks are accompanied by a clear path to justice and reconciliation for civilians.

WHAT CRISIS ACTION DOES SO WELL IS TO PUT THE VOICES OF PEOPLE AFFECTED BY CONFLICT AT THE HEART OF THE PEACE PROCESS. THEY HAVE CREATED THE SPACE AND SUPPORTED YEMENI CIVIL SOCIETY TO ENGAGE WITH EXPERTS AT THE OFFICE OF THE UN SPECIAL ENVOY TO YEMEN, AND HAVE HELPED US ENSURE THE VOICES OF WOMEN ARE HEARD AS WE LOOK TO MOVE TOWARDS A FUTURE OF INCLUSIVE PEACE, JUSTICE AND HUMAN SECURITY."

Racha Jarhum, Director of the Peace Track Initiative, Yemen



Abdulrasheed Faqih, Executive Director of Yemeni human rights NGO Mwatana, in a meeting with US Senator Bernie Sanders facilitated by Crisis Action

“A STRONGER, SMARTER, COLLECTIVE VOICE”: WHAT PARTNERS HAVE SAID ABOUT CRISIS ACTION THIS YEAR



“In their work, they have continued to demonstrate the power of pairing sophisticated geo-strategic analysis with unerring focus on action and impact. They have broken down unhelpful silos and brought new allies to their conflict prevention cause. Doctors, lawyers, artists, faith leaders, military figures, and former heads of state: all have been mobilised by Crisis Action at different moments when their voices and views will be crucial to spur political attention to the experiences and policy recommendations of communities impacted by conflict and those working with them.”

Mark Malloch-Brown
President, Open Society Foundations

“Crisis Action’s contribution to keeping the critical issues of our generation on the front burner of policymakers is vital. Their work convening and collaborating with a diversity of actors from a variety of sectors, who work and think differently, is essential to tackling the crises we face in Africa and across the world.”

Shuvai Busuman Nyoni
Executive Director, African Leadership Centre (Kenya)

“What Crisis Action does so well is to put the voices of people affected by conflict at the heart of the peace process. They...have helped us ensure the voices of women are heard as we look to move towards a future of inclusive peace, justice and human security.”

Racha Jarhum
Director, The Peace Track Initiative (Yemen)



“Crisis Action has shown unwavering support to ensure that the crisis in Myanmar is not forgotten...This has been a real beacon of hope.”

Khin Ohmar
Founder and Chair, Progressive Voice (Myanmar)

“Crisis Action brings together civil society from around the world to advocate for the protection of civilians from conflict with a stronger, smarter, collective voice. We repeatedly see that policymakers are more likely to take stronger and more effective action when NGOs coordinate and collaborate. Crisis Action’s unique model of convening and catalysing joint action makes the entire human rights community better able to secure respect for human rights.”

Kenneth Roth
Former Executive Director (1993–2022), Human Rights Watch



A 2022 advocacy workshop in Dakar for People’s Coalition for the Sahel – the ground-breaking coalition of Sahelian civil society created by Crisis Action



“In the Sahel crisis, local civil society has long been ignored. Through the People’s Coalition for the Sahel, Crisis Action has allowed us to be heard by people with power, from national governments to the UN Security Council. Today, everyone talks about protection of civilians in the Sahel, thanks to our collective work facilitated by Crisis Action.”

Flore Gisèle Coulibaly
Acting Board Chair, Organisation for New Initiatives in Development and Health (Burkina Faso)

“Their pioneering collective impact model is ground-breaking. Crisis Action builds bridges and brings together a global network of civil society to speak and act in a coherent and collaborative way to propose solutions and pursue sustained results to protect some of the most vulnerable people in the world”

Jan Egeland
Secretary General, The Norwegian Refugee Council

“Crisis Action plays such a vital role in developing the strategy, coordinating key actors, resourcing the coalition, sharing intelligence, and building and maintaining momentum.”

Phil Lynch
Executive Director, International Service for Human Rights

“The support from Crisis Action... has been essential and wonderful. We work well because we share the same philosophy that the victims must lead; that no speaks on their behalf. Through this campaign, Syrian families are recovering their agency and something of their loss.”

Habib Nassar
Director of Policy and Research, Impunity Watch (Syria)



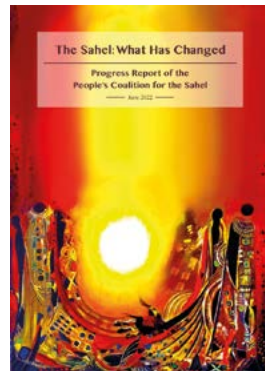
We are convinced that advocacy by Crisis Action and others resulted in life-saving policy changes that affected millions of people.”

Graeme Smith
Co-Founder, Senior Afghanistan Analyst, International Crisis Group

TACKLING THE ROOTS OF THE CONFLICT IN THE SAHEL



By Mouhamadou-Moustapha Ba
West Africa Advocacy and Campaigns Manager
Based in Dakar, Senegal



“THIS REPORT INSPIRES US TO DO MORE AND HELPS US TO BETTER TARGET THE ISSUES THAT NEED TO BE ADDRESSED.”

Djimé Adoum, High Representative of the intergovernmental International Coalition for the Sahel

International efforts to eradicate armed groups from the West African region of the Sahel have triggered one of the world’s fastest-growing displacement and food crises, increasingly exacerbated by climate change. The second half of 2021 saw mass killings in Burkina Faso, Mali and Niger, and coups d’état in Chad and Mali.

To shift policy-maker rhetoric and policy around security and governance in the Sahel to a more people-centred approach, we continued to work with the ‘People’s Coalition for the Sahel’: the ground-breaking coalition of Sahelian civil society organisations created by Crisis Action in 2020 to support civil society in the region to take its rightful role in policy and peace-making.

In 2022, this work really stepped up a gear. By the end of the year, we had supported the People’s Coalition to become a major player in the region: the go-to body for civil society insight on the conflict, cited and consulted by policy-makers at national and inter-governmental level, pushing the boundaries of how civil society is heard in the region and beyond.

Throughout the year, and with women partners frequently at the forefront, we supported People’s Coalition influence at the highest level – including at the UN Security Council (UNSC). In January, we supported Cécile Yougbaré, a leading Burkinabe civil society leader, to address the UNSC on the impact of the crisis and current failure to protect civilians, with a speech that the US Ambassador said would “certainly influence the US government’s approach to the challenges we face in the Sahel”. In July, Crisis Action supported Rabia

Djibo Magagi, of the Alliance for Peace and Security, to address the UNSC on the need to tackle the root causes of the conflict. The Brazilian UNSC President thanked Rabia for “enriching our meeting with her unique perspective as a champion and defender of youth and women’s rights,” while the Irish UN mission, one of the appointed UNSC leads for West Africa, indicated that they would draw directly on the Coalition’s work in the Council’s presidential statement.

The People’s Coalition influence was also felt at a regional level, including by the Economic Community of West African States (ECOWAS). Within days of the coup in Burkina Faso in January, Crisis Action supported People’s Coalition partners to share their concerns for civilian wellbeing with governments across the region, centring on a recommendation that the ECOWAS response must avoid the sanctions that brought dire humanitarian consequences following the 2021 coup in Mali. The contributions were widely welcomed by officials, with responses such as “[we] fully agree with these civil society messages and their conditions”, and promises to “use these messages as a template” for their interventions at ECOWAS. In line with Coalition recommendations, ECOWAS suspended Burkina Faso on 28 January without imposing economic sanctions.

“ WE MUST STOP TALKING ABOUT ERADICATING TERRORISTS IN THE SAHEL. WHAT WE NEED TO ERADICATE INSTEAD ARE THE REASONS THAT DRIVE OUR YOUTH TO TAKE UP ARMS.”

Rabia Djibo Magagi of the People’s Coalition for the Sahel, addressing the UN Security Council in July 2022

“ RABIA’S INTERVENTION WAS FANTASTIC – A TRULY GREAT DEMONSTRATION ON WHY THE COUNCIL NEEDS TO HEAR FROM CIVIL SOCIETY ON A REGULAR BASIS.”

Irish mission to the UN Security Council

June brought two milestone events for the People’s Coalition. Crisis Action convened and facilitated the Coalition’s first in-person meeting in Dakar, supporting members from Burkina Faso, Mali, and Nigeria to develop a joint advocacy plan to pursue reform for civilians in the Sahel.

We also worked with the Coalition to launch the report ‘The Sahel: What Has Changed’, evaluating progress towards addressing the crisis since the Coalition’s previous landmark publication ‘The Sahel: What Needs to Change’ in 2021. Working with the Coalition, we ensured the report’s findings were shared through national and international media, and directly with high-level officials from the African Union, UN, European Parliament, International Coalition for the Sahel, and national governments.

The situation in Sahel remains volatile and dangerous, especially with the arrival of the Wagner Group – a Russian private military company linked to the Kremlin – in Mali. Ensuring the decisions of the Sahelian governments reflect and respond to civil society concerns will remain critical to protecting civilian wellbeing and laying the foundations for lasting peace and stability. Crisis Action will continue to work with the People’s Coalition, and support it to become fully autonomous, to ensure this happens.



Social media graphic publicising Crisis Action partner Rabia Djibo Magagi’s address to the UN Security Council

“ MY THANKS GO TO MS. YOUGBARE [PEOPLE’S COALITION FOR THE SAHEL] FOR HER COMPELLING AND POWERFUL PRESENTATION. THE RECOMMENDATIONS THAT SHE AND THE COALITION MADE...CERTAINLY WILL INFLUENCE THE U.S. GOVERNMENT’S APPROACH TO THE CHALLENGES WE FACE IN THE SAHEL.”

Ambassador Richard Mills, Deputy U.S. Representative to the United Nations

PROMOTING HUMAN RIGHTS IN RUSSIA

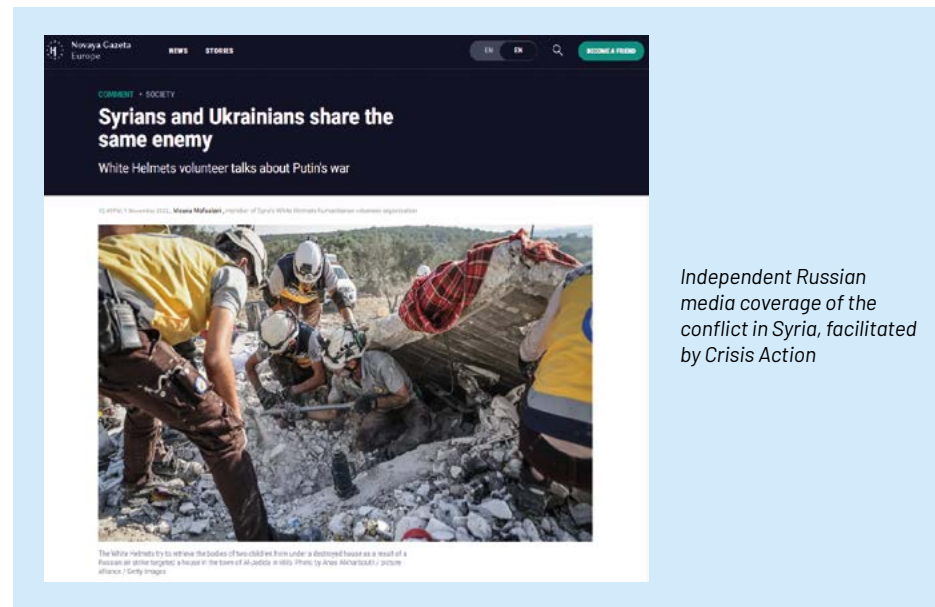
Since Russia's invasion of Ukraine in February, independent Russian media and civil society have been subjected to new depths of government suppression. Yet many, particularly those now exiled to neighbouring countries, are keener than ever to challenge Kremlin disinformation and raise awareness among Russian-speaking and international audiences of their country's conduct in conflicts around the world.



By Sacha de Wijs
Director of Strategic Engagements
Based in Berlin, Germany

This year, we facilitated new engagements with international media for Russian activists to share their stories on a regular basis. We also supported exiled Russian media to travel to the Middle East, to help them cover Russia's conduct in Syria, where Russia has been implicated in human rights abuses and possible war crimes. Syria has been described as a laboratory for testing tactics now being used in Ukraine. The visit established new connections between Syrians and Russians that will facilitate fresh media scrutiny of Russian conduct over the coming months.

The media visit was a continuation of our work with partners and allies to highlight how impunity in one conflict risks driving further atrocities and abuses across others. In November, this work involved convening a 'Dialogue Against Impunity': an online panel discussion in which activists from Chechnya, Georgia, Syria, and Ukraine analysed and revealed common patterns in Russia's conduct across the four conflicts in front of a diverse global audience of academics, campaigners, NGOs, and journalists. The event was the first in a planned series that will inform a new strategy



Independent Russian media coverage of the conflict in Syria, facilitated by Crisis Action

for securing accountability and justice for the victims of Russian violations.

The most significant landmark of recent months, however, was when – encouraged by a coalition of Russian and international partners – the UN Human Rights Council (HRC) appointed a Special Rapporteur for monitoring human rights in Russia. Ahead of the September meeting of the HRC, we worked with partners including human rights defenders, independent journalists, and Nobel Peace Prize

winners from this year and last, to secure supportive media coverage in an array of countries targeted for their capacity to propose and drive support for the appointment of a Special Rapporteur. The establishment of a Special Rapporteur to Russia is a significant landmark for human rights and accountability: the first such monitoring mechanism ever mandated for a permanent UN Security Council member.

SECURING AN INCLUSIVE POLITICAL TRANSITION IN HAITI



By Sienna Merope-Synge
Former UN Advocacy and Campaigns Manager
Based in New York, USA

The killing of Haiti's President Jovenel Moïse on 7 July marked an inflection point in a dire political and security crisis. In the wake of the assassination, political gridlock worsened. Violence by politically-affiliated gangs intensified as they assumed control of significant parts of the country. The consequences for ordinary Haitians were severe. Over 18,000 were displaced, even before a huge earthquake in August killed over 2,000 and increased pressure on the country's failing infrastructure and institutions.

The US pressed for elections by the end of the year. Following requests from Haitian civil society leaders, Crisis Action launched a campaign to raise awareness of the risks of rushed elections, targeting key UN officials and UNSC members. The effort included a delegation of women civil society leaders warning of further violence and making the case for a slower electoral timetable and a civil society-led inclusive political transition.

On October 15, the UN Security Council adopted a resolution renewing the mandate of the UN Integrated Office in Haiti (BINUH). The resolution called for review of BINUH's role within six months, engagement with civil society, and echoed Haitian civil society calls by avoiding committing to a fixed electoral calendar.



SUPPORTING A GLOBAL SOUTH VOICE AT THE G7



By Eleanor Kennedy

UK Advocacy and Campaigns Manager

Based in London, UK

In May, Crisis Action identified the attendance of South African President Cyril Ramaphosa at the G7 Leaders' Summit in June 2022 as an opportunity to focus attention on the Ukraine conflict's impact on the Global South and the imperative for G7 action to address this. We convened a coalition of African and international partners to call for a "global solidarity package" from G7 leaders, to address the drivers of conflict in the Global South.

Collaborating with President Ramaphosa's office to complement his effort to raise the issue at the G7, we facilitated a joint letter to G7 leaders from over 40 African civil society organisations, and worked with African and international partners to secure media coverage in South Africa, Germany (the G7 host nation), and other G7 countries.

The G7 leaders communique reflected an intention to support Global South countries and communities affected by the converging crises – including with \$4.5bn of new money dedicated to global food and nutrition security. However, the new pledges lacked the level of ambition needed to ensure vulnerable countries in the Global South can effectively respond to current and future crises.



SHIFTING THE DEBATE ON AFGHANISTAN



By Fatima Ayoub

US Director

Based in Washington DC, USA

In August 2021, the chaotic US military withdrawal from Afghanistan brought a new wave of violence and suffering as the Taliban reasserted control over the country.

Hours after convening partners to share perspectives on the escalating drama, Crisis Action facilitated a global press conference fronted by Human Rights Watch and Afghanistan's most prominent human rights defenders. Over 60 journalists from outlets including the New York Times, Washington Post, LA Times and Al-Jazeera got direct insight into the dangers faced by Afghans who had worked in human rights, journalism, activism, international forces, or for the previous government.

In the following months, Afghanistan's economy slid towards collapse, leaving most of the country unable to feed itself. In response, Crisis Action worked with US, Afghan, and international partners to push the Biden administration towards relaxing sanctions against the central

bank of Afghanistan. Our strategy centred on building and amplifying Democratic Party support for this shift, principally via briefings with senior US leadership and a letter from prominent Afghan political experts, academics, journalists, and economists.

Nearly 50 Congressional Democrats subsequently called on President Biden to "urgently modify current U.S. policy regarding the freeze of Afghanistan's foreign reserves and ongoing sanctions," marking a significant breakthrough in the campaign. This was swiftly followed by the US Congress forcing a vote on the White House position on Afghanistan's economy.

Having helped shift the terms of debate in those crucial early weeks after the US withdrawal, we exited our campaign, but remain in touch with partners and supportive of their work. Today the United Nations is pushing for the creation of a third-party trust fund to manage the \$9 billion in frozen Afghan assets: a central call of our advocacy campaign.



“WE ARE CONVINCED THAT ADVOCACY BY CRISIS ACTION AND OTHERS RESULTED IN LIFE-SAVING POLICY CHANGES THAT AFFECTED MILLIONS OF PEOPLE.”

Graeme Smith, Senior Afghanistan Analyst, International Crisis Group



PRIORITISING HUMANITARIAN ACCESS IN MOZAMBIQUE



By Aditi Lalbahadur

South Africa Advocacy and Campaigns Manager

Based in Johannesburg

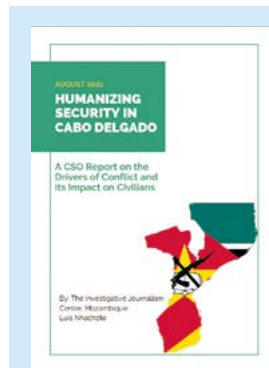
Now in its fifth year, the insurrection by armed militias in Mozambique's Cabo Delgado region has had a devastating effect on the civilian population. Driven by perceptions of socio-economic exclusion in the resource-rich province, the conflict has seen multiple reports of beheadings, abductions, and razed villages. Over 800,000 people – half of the region's population – have been displaced.

In October 2021, Crisis Action stepped in to support partners to make the case to the Mozambican government and its regional partners how to address the conflict's root causes.

With Crisis Action help, a coalition of Mozambican, South African, and pan-African partners produced a report, *'Humanising Insecurity in Cabo Delgado'*, to expose those profiteering from the conflict, and put faces and names to insurgency leaders in a powerful challenge to the government of Mozambique's assertion that it was not able to negotiate with a "faceless enemy".

We secured attendance at the report's launch from over 50 leaders, diplomats, and officials from across Southern Africa and many European countries, and shared its

findings through national and international media coverage. The African Union's Special Envoy for Mozambique was among those to request a copy and a briefing with partners. Policymakers have subsequently affirmed that the report has become an essential resource for all diplomats and decision-makers concerned with tackling the conflict.



The report *'Humanising Insecurity in Cabo Delgado'* produced by a pan-African coalition of Crisis Action partners

ENGAGING CHINA ON PEACE IN AFRICA



By Joshua Rosenzweig
China Consultant

Building on Crisis Action's pioneering work the previous year engaging China in support of peace in South Sudan, in December 2022 we convened an online roundtable discussion in which a select group of academics, analysts, advocates and other experts in China-Africa relations and Chinese foreign and development policy, exchanged observations about China's Global Security Initiative (GSI) and its implications for conflict resolution in the Horn of Africa.

The area remains the focus of our work engaging China in peacebuilding, given Crisis Action's long (and expanding) record of impactful campaigning with local partners and China's extensive (and also expanding) regional investment.

Moderated by our partner, Dr Cobus van Staden from the China Global South Project and the South Africa Institute for International Affairs, the discussion aimed to uncover approaches to leveraging China's global ambitions in ways that promote lasting peace and security.

The roundtable concluded that much of China's economic engagement in the region – in the form of infrastructure development or investments that help to create employment opportunities – are necessary parts of long-term regional stability and security. However, participants also cautioned that investments that exacerbate economic disparities, are not inclusive, or not rooted

in alleviating underlying social tensions, can have the opposite effect. This was something, participants felt, that deserves more attention in the process to end the conflict in Ethiopia.

Informed by the outcomes of this roundtable, Crisis Action will now look to expand our engagement of

China in conflict resolution – initially in East Africa, before applying the tactics and learnings to other regions in the Global South where China has the potential to play a leading constructive role in the protection of civilians from conflict.



A mural depicting the hope local children have for peace in South Sudan with Chinese support, produced as part of Crisis Action's engagement of China in East Africa in 2021



SUPPORTING COLLECTIVE IMPACT IN NEW SECTORS



Crisis Action's award-winning model of strategic convening can harness the diverse strengths of many to generate impact no one organisation or individual can have alone. To increase our impact across and beyond our sector, we are supporting new collaborations that draw on our model and experience in new spaces.



By Hayley Davidson

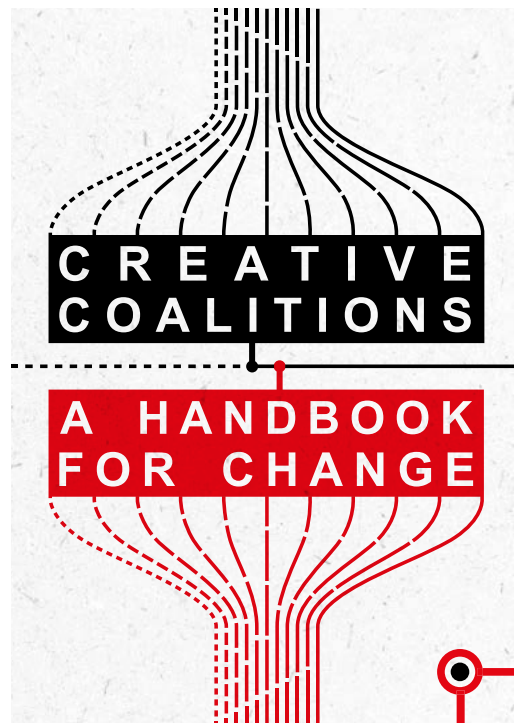
UK Director

Based in London

This includes two 'sister' organisations – Digital Action and Climate Catalyst – that are using and evolving our model. The model's core principles – eschewing public profile, bespoke opt-in coalitions, the power of networks, and the focus on impact – remain central to their work and impact.

Buoyed by the impact we continue to have in conflicts around the world – evidenced throughout this report – we are keen to share our award-winning model with others, and spur new forms of impactful collaboration. As so many partners have told us, the Crisis Action model has never been more critical, urgent, and relevant as in today's turbulent times.

Learn more about our award-winning model of collective action in our **Handbook for Change** and accompanying **short film** at CrisisAction.org/Handbook



Our Handbook for Change



THE CRISIS ACTION MODEL HAS BEEN PROTECTING CIVILIANS FROM CONFLICT FOR OVER 17 YEARS. I'M PROUD TO BE LEADING THE TEAM APPLYING AND ADAPTING ITS PIONEERING PRINCIPLES TO TACKLING THE CLIMATE EMERGENCY, FOLLOWING THE INSPIRATIONAL EXAMPLE OF NICOLA AND HER TEAM.

THE CLIMATE COMMUNITY HAS MANY INCREDIBLE ORGANISATIONS AND INSPIRATIONAL LEADERS. BUT NEW FORMS OF DEEPER COLLABORATION WILL GREATLY INCREASE OUR OVERALL IMPACT, AS CRISIS ACTION HAS SHOWN. WE'RE WORKING WITH OUR PARTNERS TO FIND NEW WAYS TO REACH NEW AUDIENCES, INFLUENCE POLICY, AND CREATE THE FUTURE WE WANT AND NEED."

Stephen Hale, Chief Executive, Climate Catalyst



Stills from a short animation explaining the Crisis Action model, available at CrisisAction.org/Handbook



OUR BOARD



DR. ANNA NEISTAT (CHAIR)

Legal Director at the Clooney Foundation for Justice. Prior to that, Anna was the Senior Director for Research, Amnesty International. Anna has conducted over 60 investigations in conflict areas around the world, and previously authored or co-authored over 40 reports at Human Rights Watch (HRW).



TANIA SONGINI (TREASURER)

Former Finance Director for Siemens Energy and Director of Finance and Operations for the International Rescue Committee UK, Tania currently serves in an array of non-executive director roles, and as Chair of ViaNiños UK - a UK charity she established in 2009 to support street and working children in Ecuador.



ARNOLD TSUNGA

One of Africa's leading human rights lawyers and Africa Director for the International Commission of Jurists. Previously, he was Executive Director of Zimbabwe Lawyers for Human Rights.



BRUNO STAGNO UGARTE

Deputy Executive Director for Advocacy at Human Rights Watch. Previously, Bruno served as Foreign Minister of Costa Rica, Ambassador to the United Nations, Chief of Staff of the Foreign Ministry, and Executive Director of Security Council Report.



CHRIS GALLAGHER

Corporate Strategy Director at the leading European Insurtech, ManyPets, and previously an Executive Director in J.P. Morgan's Investment Banking Coverage team. He holds the Chartered Financial Analyst designation and has a degree in Law and Accounting.



ELIZABETH SEULING

Chief Development Officer of The Marshall Project, and formerly a Managing Director at Human Rights Watch and an Executive Director of Lumos Foundation USA. Alongside Crisis Action, Elizabeth serves on the boards of the Center for Civilians in Conflict, and the Center for Human Rights in Iran.



KHALED MANSOUR

An independent consultant on communications and human rights. Previously, he was the Executive Director of the Egyptian Initiative for Personal Rights and, UNICEF's Director of Communications.



MONA YOUNIS

An independent consultant on organizational development, human rights, and the Middle East. Mona co-founded the Arab Human Rights Fund and the Fund for Global Human Rights.



PREETHI HERMAN

Head of the Change.org Foundation and founder of She Creates Change - a leadership program in Asia and Africa that facilitates the journey of women becoming strong and impactful leaders.



REGAN E. RALPH

Former President and CEO of the Fund for Global Human Rights. Previously, Vice President for Health and Reproductive Rights at the National Women's Law Center and Director of the Women's Rights division of Human Rights Watch.

OUR TEAM 2021-22

AFRICAN UNION TEAM (ADDIS ABABA)

- Golda Keng
- Hany Wahila
- Mohamed Diatta
- Sue Mbaya

EUROPEAN UNION TEAM (BRUSSELS)

- Jaqueline Hale
- Sofia Fiammenghi

INTERNATIONAL TEAM

- Ali Adenwala (London)
- Alistair Martin (London)
- Amélie Ségliá (Paris)
- Camille Haba (Dakar)
- Laura Couderc (Paris)
- Laura Whitby (London)
- Lynette Searle (London)
- Georges Zailah (Beirut)
- Hlengiwe Makhaza (Rustenburg)
- Mary Hedahl (New York)
- Maya El Ammar (Beirut)
- Michelle Oduor (Nairobi)
- Mildreat Muroyiwa (Johannesburg)
- Mouhamadou-Moustapha Ba (Dakar)
- Peter Duffy (New York)
- Parimalla Gounder (Johannesburg)
- Pranjali Acharya (London)
- Rida Nazir (London)
- Robbie Baruch (London)
- Sophie Correia (London)
- Vivienne Miliza (Nairobi)

MIDDLE EAST AND NORTH AFRICA TEAM (BEIRUT)

- Chermine Haidar
- Dany Youness
- Jessy Nassar
- Joe Keyrouz
- Karim Khalifeh
- Racha Mouawieh
- Rayane Hassan

NAIROBI TEAM

- Awak Bior
- Djae Aroni
- Joyce Waeni
- Patricia Nyaundi
- Stephanie Musho

PARIS TEAM

- Armande Pembele
- Célia Faure
- Jean-Michel Betran
- Sophie Busson
- Sylvain Biville

GLOBAL SENIOR LEADERSHIP TEAM

- Divya Iyer (London)
- Janah Ncube (Bulawayo)
- Nicola Reindorp (London)
- Sacha de Wijs (Berlin)
- Vijay Patel (London)

SOUTH AFRICA TEAM (JOHANNESBURG)

- Aditi Lalbahadur

UK TEAM (LONDON)

- Billie Paul
- Eleanor Kennedy
- Eleftheria Kousta
- Hayley Davidson
- Martine Lekutanoy
- Sarah Carson

UNITED NATIONS TEAM (NEW YORK CITY)

- Darren George
- Eric Eikenberry
- Gareth Sweeney
- Hannah Clager
- Marie-Christine Greichi
- Paloma van Groll
- Sienna Merope-Synge

WASHINGTON DC TEAM

- Carolyn Greco
- Fatima Ayub
- Juliana Lord
- Kelly Horan
- William Skewes-Cox

OUR PARTNERS

CORE PARTNERS

- 11.11.11
- Action Contre la Faim
- Aegis Trust UK
- Africa Atrocities Watch
- African Centre for Justice and Peace Studies (ACJPS)
- African Research and Resource Forum (ARRF)
- African Women's Development and Communication Network (FEMNET)
- Amnesty International
- Arab NGO Network for Development (ANND)
- Arab Program for Human Rights Activists
- Arabic Network of Human Rights Information (ANHRI)
- Cairo Institute for Human Rights Studies (CIHRS)
- CARE France
- CARE International
- Catholic Agency for Overseas Development (CAFOD)
- Center for Civilians in Conflict (CIVIC)
- Center for Conflict Resolution (CECORE)
- Centre for the Study of Violence and Reconciliation (CSV)
- Christian Aid
- CIVICUS World Alliance for Citizen Participation
- Commonwealth Human Rights Initiative (CHRI)
- Concordis International
- Conectas
- Cordaid
- Denis Hurley Peace Institute
- European Leadership Network
- Fédération internationale des ligues des droits humains (FIDH)
- Finn Church Aid - Act Alliance
- Global Centre for the Responsibility to Protect (GCR2P)
- Good Governance Africa (GGA)
- Human Rights Information & Training Center (HRITC)
- Human Rights Watch
- Humanity and Inclusion (formerly Handicap International)
- HURISA
- IHH (Insani Yardim Vakfi) (Humanitarian Relief Foundation)
- Institute for Inclusive Security (IIS)
- Institute for Justice and Reconciliation
- Institute for Peace & Security Studies
- Institute for Security Studies (ISS)
- International Center for Policy and Conflict (ICPC)
- International Crisis Group
- International Refugees Rights Initiative (IRRI)
- International Rescue Committee
- Islamic Relief Worldwide
- KontraS
- Life & Peace Institute
- Medecins du Monde
- Mensen met een Missie
- Mercy Corps
- Nobel Women's Initiative
- Nonviolent Peaceforce
- Norwegian Refugee Council (NRC)
- OXFAM
- PAX
- Permanent Peace Movement
- Physicians for Human Rights (PHR)
- Refugees International
- Saferworld
- Save the Children UK
- Stichting Vluchteling (Netherlands Refugee Foundation)
- Support to Life

- Tearfund
- The Elders
- War Child UK
- West Africa Network for Peacebuilding (WANEP)
- Women's International Peace Centre (WIPC)
- World Vision International

CAMPAIGN PARTNERS

- Abductees' Mothers Association
- Action Against Hunger
- Action des Chrétiens Contre la Torture (ACAT)
- Actions Globales d'Innovations et de Résilience (AGIR) au Sahel
- Adalah
- Africa Center for Strategic Studies
- African Security Sector Network
- African Youth Initiative Network
- Afrikajom Center
- Alf Ba
- Alliance pour la Paix et la Sécurité (APAISE)
- ALTSEAN Burma
- Asian Parliamentarians for Human Rights (APHR)
- Assistance Association for Political Prisoners (AAPP)
- Association Malienne des Droits de l'Homme (AMDH)
- Association des Juristes Maliennes (AJM)
- Association Malienne pour la Survie au Sahel
- Association Nigérienne de Défense des Droits de l'Homme (ANDDH)
- Association Nodde Nooto (A2N)
- Association of Detainees and the Missing in Sednaya Prison
- Avaaz

- Baha'i University in Yemen
- Burma Campaign UK
- Burma Human Rights Network
- Burma Task Force
- Caesar Families Association
- CCFD- Terre Solidaire
- Center for Justice and Accountability
- Center for the Study of Violence and Reconciliation
- Centre for Civil Liberties (Ukraine)
- CIVIC
- Civil Society Platform for Peacebuilding and Statebuilding (CSPPS)
- Collectif contre l'impunité et la stigmatisation des communautés (CISC)
- Columbia University Human Rights Institute
- Danish Refugee Council
- Defaa for Rights and Freedoms
- Desmond and Leah Tutu Legacy Foundation (South Africa)
- Dhameer for Rights and Freedoms
- EMERGENCY ONG Onlus
- Enjaz Foundation for Development
- Families for Freedom
- Fokus Sahel
- Fortify Rights
- Forum ASIA
- Foundation of Community Development and Protection
- Friends Committee on National Legislation
- Geneva Call
- Global Justice Center
- Global Movement for Myanmar Democracy
- Global Responsibility to Protect
- Gulf Centre for Human Rights
- Human Rights House Foundation
- Impunity Watch

- Institut Malien de Recherche Action pour la Paix (IMRAP)
- Institute for Security Studies (ISS)
- International Commission of Jurists
- International Service for Human Rights
- Karen Women's Organization
- Ligue des Droits de l'Homme (LDH)
- MADRE
- MASSAR
- Mouvement Burkinabé des Droits de l'Homme et des Peuples (MBDHP)
- Mwatana for Human Rights
- Myanmar Accountability Project
- Myanmar Doctors' Human Rights Network
- NGO Working Group on Women Peace and Security
- NYC Medics
- NYU Centre for Business and Human Rights
- Observatoire Citoyen sur la gouvernance et la sécurité (OCGS)
- Observatoire Kisal
- Open Society Foundations
- Organisation pour de Nouvelles Initiatives en Développement et Santé (ONIDS)
- Peace Direct
- Peace Track Initiative
- Plan International
- Première Urgence
- Progressive Voice
- Project on Middle East Democracy
- Qatar Charity
- RASD Coalition
- Relief International
- Réseau Panafricain Pour la Paix, la Démocratie et le Développement (REPPAD)
- Réseau de Réflexion Stratégique sur la Sécurité au Sahel (2R3S)

- Réseau nigérien pour la gestion non violente des conflits (REGENOVICO)
- Safer Yemen
- SAIIA (South Africa)
- Salam for Yemen
- SAM Organisation for Rights and Freedoms
- Sana'a Center for Strategic Studies
- Scuola Normale Superiore
- Search for Common Ground
- Shahid for Rights and Freedoms
- Sheba Youth
- SOS Faim Luxembourg
- SOS Civisme Niger
- Special Advisory Council - Myanmar (SAC-M)
- Sum of Us France
- Syria Legal Development Programme
- Ta'afi
- Tanmia Association
- Terre des Hommes Lausanne
- The French Observatory of Armaments
- The Syria Campaign
- The UN Commission of Inquiry Syria
- Tournons La Page (TLP)
- Ukrainian Association of South Africa
- US Campaign for Burma
- Watch for Human Rights
- WATHI, Think Tank citoyen de l'Afrique de l'Ouest
- Win Without War
- Wjood
- Women in Law and Development (WiLDAF) - Mali
- Women Solidarity Network
- Yemen Without Conflict
- ZMINA Centre for Human Rights (Ukraine)
- ZOA

OUR DONORS AND PHILANTHROPIC PARTNERS

Crisis Action's financial support comes from a range of foundations, governments and private individuals, many of which provide unrestricted multi-year funding. In addition, all of Crisis Action's core partners make an annual financial contribution, with the exception of those located in the Global South. To ensure the organisation's financial viability and safeguard its integrity and independence, we are continuously expanding and diversifying our donor base.

Crisis Action applies strict accountability and transparency standards to its funding relationships. It is incredibly thankful and grateful for the generous support it receives that enables the impact detailed in this report. The list below showcases donations above 5k GBP, but recognizes and thanks all who have contributed to its mission.

GOVERNMENTS

- Department of Foreign Affairs and Trade, Ireland (Stability Fund)
- European Union and Germany
- Swedish International Development Cooperation Agency
- Permanent Mission of the Principality of Liechtenstein to the United Nations

FOUNDATIONS AND INDIVIDUALS

- Cordaid
- Eagle Fund
- Greenbaum Foundation*
- Joseph Rowntree Charitable Trust
- Kerfuffle Foundation*
- Open Society Foundations
- Pears Foundation*
- Robert Bosch Stiftung
- Sigrid Rausing Trust
- Skoll Foundation
- Stanley and Marion Bergman Family Charitable Fund
- Wellspring Philanthropic Fund

* Crisis Action is especially grateful to these donors for providing us with unrestricted multi-year support

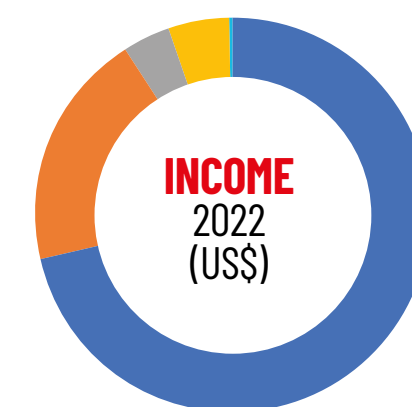
STATEMENT OF ACTIVITIES

FOR THE YEAR ENDING 31 MAY 2022

INCOME (£)	2022 (£)	2021 (£)	2022 (US\$)	2021 (US\$)
Foundations & Individuals	2,226,767	2,746,633	2,815,412	3,898,022
Governments	610,231	1,091,735	771,546	1,549,390
Partnership Contributions	123,261	128,667	155,846	182,604
Other Income	157,345	208,460	198,940	295,846
Interest	439	2,672	555	3,791
Total	3,118,043	4,178,166	3,942,298	5,929,653

EXPENDITURE (£)	2022 (£)	2021 (£)	2022 (US\$)	2021 (US\$)
Salaries & Related Costs	2,631,804	2,835,895	3,327,521	4,024,702
Occupancy	180,347	194,373	228,022	275,855
Travel & Travel Related Costs	147,966	23,017	187,081	32,666
IT, Comms & Office Supplies	131,523	117,557	166,291	166,837
Publications	50,730	76,650	64,140	108,781
Events	11,038	5,849	13,955	8,301
Professional Fees	79,215	67,559	100,155	95,879
Asset write-off	19,818	14,527	25,057	20,617
Finance Charges	-51,923	152,720	-65,648	216,740
Depreciation	10,716	8,987	13,549	12,755
Total	3,211,233	3,497,134	4,060,122	4,963,132

DEFICIT/SURPLUS	2022 (£)	2021 (£)	2022 (US\$)	2021 (US\$)
(Deficit)/Surplus Before Taxation	-93,190	681,032	-117,824	966,521
Taxation	508	-509	642	-722
(Deficit)/Surplus After Taxation	-92,682	680,523	-117,183	965,799



Foundations & Individuals	2,815,412	71.42%
Governments	771,546	19.57%
Partnership Contributions	155,846	3.95%
Other Income	198,940	5.05%
Interest	555	0.01%

Exchange Rate at 31st May 2022: £1 = US\$1.2644
Exchange Rate at 31st May 2021: £1 = US\$1.4192



Crisis Action

A public charity and tax-exempt organisation in the United States under section 501(c)(3) of the Internal Revenue Codes.

Registered in the UK, company registration no: 04932380

**WE HAVE OFFICES IN
ADDIS ABABA, BEIRUT, BRUSSELS, JOHANNESBURG,
LONDON, NAIROBI, NEW YORK, PARIS AND WASHINGTON DC.**

Get in touch: visit CrisisAction.org/contact-us.